Finding Petroleum



Finding oil and gas along the Atlantic Margin of NW Africa

London, Tuesday, September 19th 2017





1999 Ceiba Field Discovery, Equatorial Guinea

Paul Dailly, Founding Partner & Senior Vice President Exploration

Disclaimer



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Potential drilling locations and resource potential estimates have not been risked by the Company. Actual locations drilled and quantities that may be ultimately recovered from the Company's interest may differ substantially from these estimates. There is no commitment by the Company to drill all of the drilling locations that have been attributed these quantities. Factors affecting ultimate recovery include the scope of the Company's ongoing drilling program, which will be directly affected by the availability of capital, drilling and production costs, availability of drilling and completion services and equipment, drilling results, agreement terminations, regulatory approval and actual drilling results, including geological and mechanical factors affecting recovery rates. Estimates of reserves and resource potential may change significantly as development of the Company's oil and gas assets provides additional data.

NW Africa Playing Field



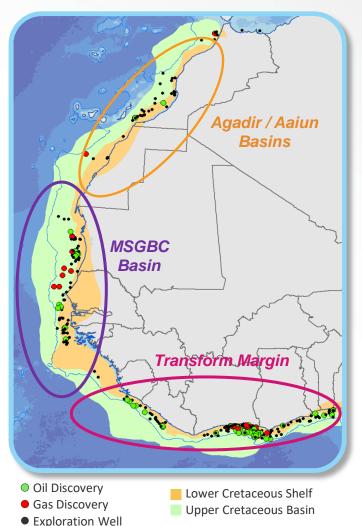
Offshore North West Africa includes a dozen countries extending along more than 3,500m of the African coast; and involves three key basins – the Transform Margin of West Africa (WATM), the MSGBC Basin and the Aaiun / Agadir basins of Western Sahara / Morocco; it is also the heartland of Kosmos' world

Historical Perception

- Viewed as an "exploration graveyard"
- Considered high risk, low reward
- Generally shunned by the super majors, majors and large independents
- Came to be regarded as a "poor man's" place to explore and an exploration reserve for smaller independents

Today's Reality

- 2 of the 3 major deepwater Cretaceous basins in NW Africa have now been commercially – opened
- Super major scale oil and gas potential has been proven
- Key focus area for all sizes of company



Exploration History of NW Africa

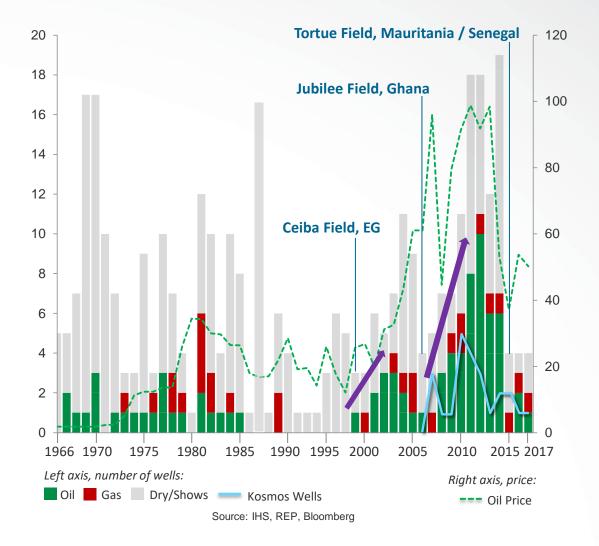
Offshore NW Africa, the industry at large and Kosmos have very different exploration histories

Industry

- activity driven by a combination of commodity price and basin / play – opening success
- 388 Exploration wells, 30 commercial discoveries, average success rate 8% (1 in 12)

Kosmos

- 21 exploration wells since 2007 20% (or l in 5) of total, including 6 basin / play – opening wells
- 8 commercial discoveries (4 oil, 4 gas)
- overall success rate c. 40% or 1 in 2.5, with basin – opening success rate of 1 in 3
- counter cyclical vis a vis industry did not participate in high price cycle value destruction during 2009 – 14



KOSN

Oil and Gas Discoveries in NW Africa



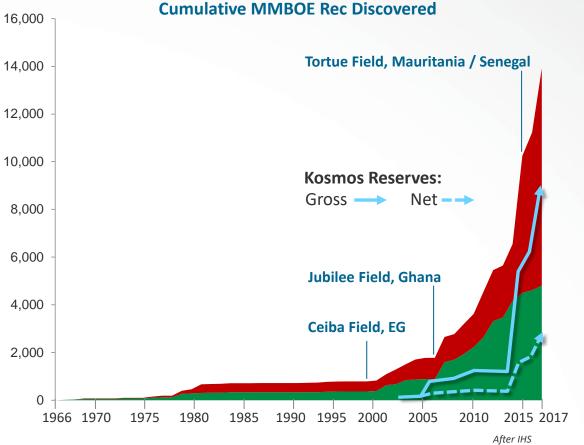
KOS has played a leading role in the opening the basins / plays of the NW Africa Atlantic Margin

Industry

- Discovered c. 15BBO, majority
 since 2000
- Includes 1/3 oil, 2/3 gas
- Creaming curve includes 3 basin / play – opening "ramps"
 - 2000 post Ceiba Field / Rio Muni Basin in EG (Triton)
 - 2007 post Jubilee Field / Tano Basin in Ghana (Kosmos)
 - 2015 post SNE, Tortue Field / MSGBC Basin in Mauritania / Senegal (CNE, Kosmos)

Kosmos

- Involved in unlocking both opened basins
- Led the discovery of c. 8BBOE gross or more than 50% of the industry's finds



Finding Oil and Gas in Sub Saharan Africa, London, September 19th 2017

NW Africa Exploration Regional Context



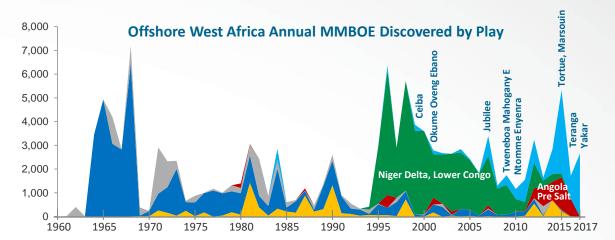
Following the oil and gas discoveries of the last decade, NW Africa including the Transform Margin and the MSGBC Basin, is emerging as the primary driver of new hydrocarbon resources offshore West Africa

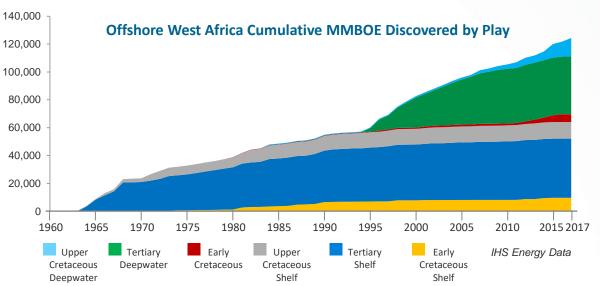
Play by Play

 Cretaceous oil and gas discoveries accounted for c.
 75% by volume of new hydrocarbon finds offshore West Africa (15 or 20BOE) since '07

Creaming Curve

 Today, the region accounts for c.12.5% of the total oil and gas resource base offshore West Africa (15 of 120 BBOE) and is growing

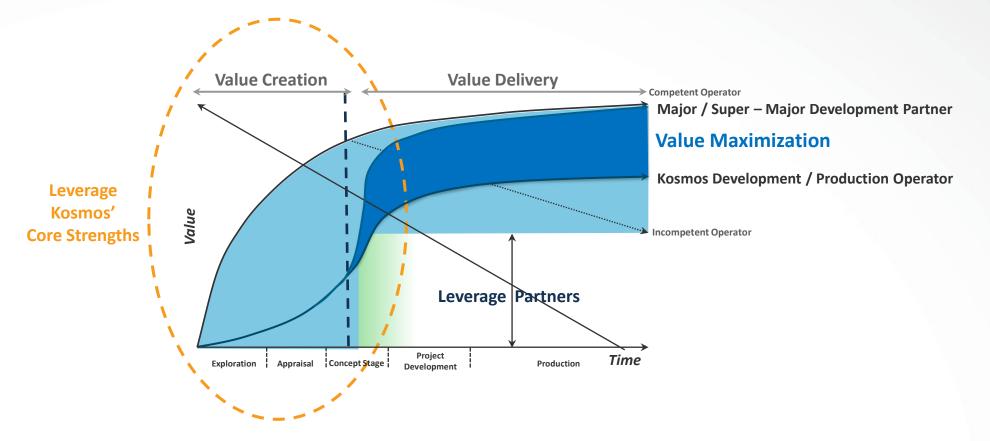




Key Success Driver #1 Purpose



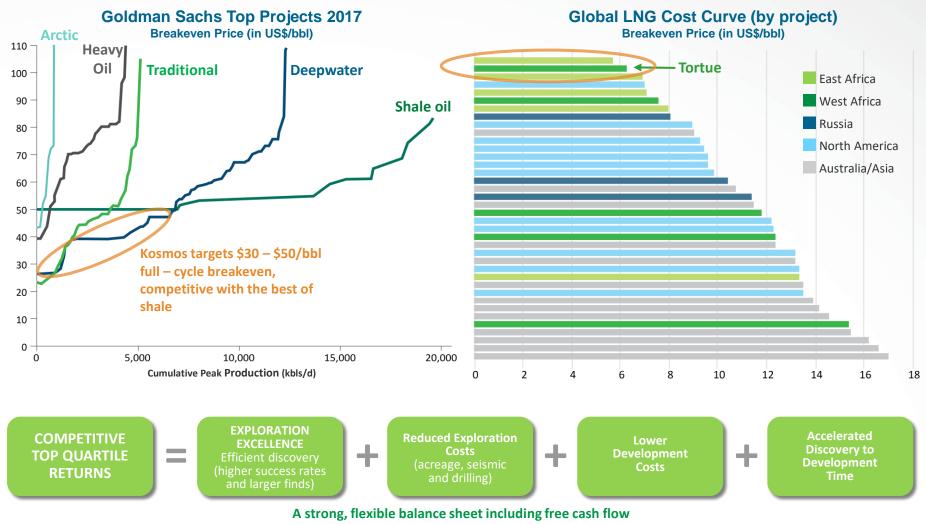
Kosmos' corporate business model is designed to create significant, sustainable growth by a focus on leveraging our core exploration strengths to create value, and combining these with a capable development partner to maximize value, and securing at the exploration or appraisal stage to share or carry costs and therefore maintain balance sheet strength, as well as focus on exploration elsewhere



Key Success Driver #2 Objective



We have a clear goal of finding high volume, high value barrels which provide significant reserves / production growth opportunity and deliver strong returns to shareholders in a lower commodity price environment e.g. Jubilee and Tortue which are highly competitive, top quartile return upstream projects



Source: Goldman Sachs Top Projects 2017 report

Key Success Driver #3 Strategy



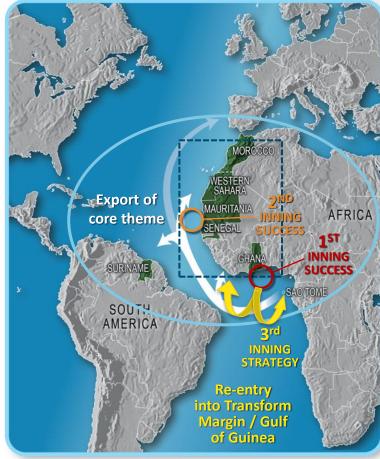
Kosmos has a clear, consistent strategy founded on focus to create competitive advantage, manage risk to deliver superior returns, as well as capturing the upside potential; and the key is first mover initiatives to execute our exploration plan in frontier / emerging basins / plays, which requires us to be a conceptual, contrarian, counter – cyclical explorer

Focus

- Geography Atlantic margins
- Business frontier / emerging basins
- Technical thematic, deepwater Cretaceous plays
- Portfolio select, large, high interest positions with low cost of access, play diversity / prospect dependency, strong fiscal, commercial terms and minimal, flexible work commitments
- Drilling "rifle shot" exploration
- Financial strong balance sheet

Plan

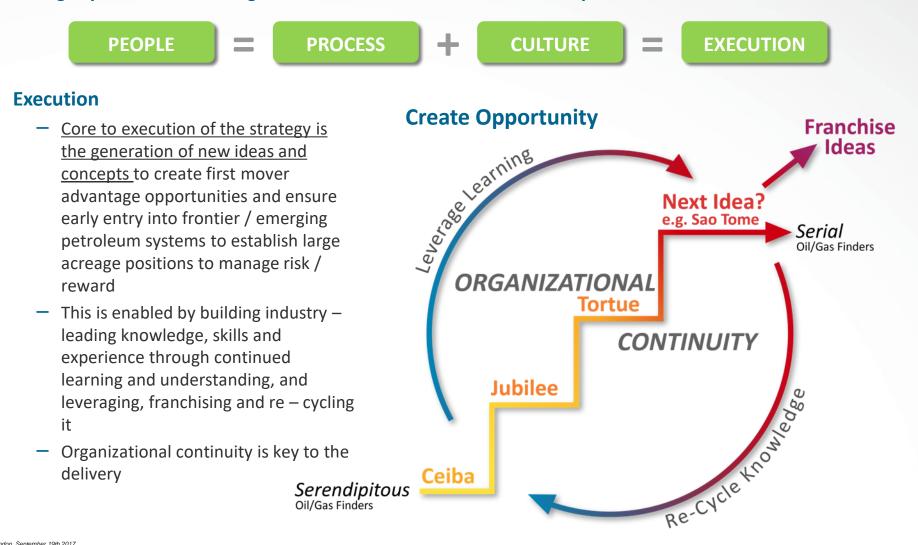
- 1st inning focus Cretaceous combination plays along the Transform Margin of West Africa led to the basin / play – opening Jubilee Field oil discovery
- 2nd Inning shift to exporting Cretaceous theme along the Atlantic margins, including NW Africa led to the Tortue gas discovery
- 3rd Inning current initiatives centered on expanding in existing areas and re – entry into the Transform Margin / Gulf of Guinea involving second – cycle exploration e.g. Sao Tome



Key Success Driver #4 Process



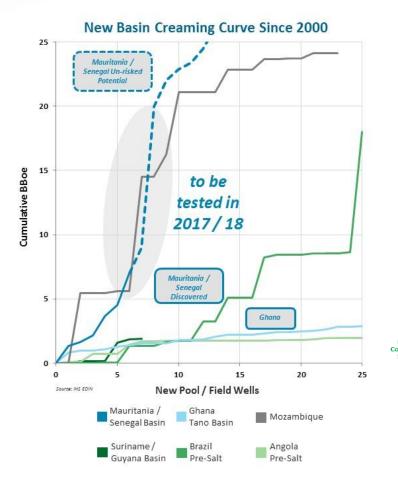
Successful exploration execution to efficiently and consistently find oil and gas, requires a combination of the right people, including exploration leadership and technical team, which ensure the right process and the right culture / behaviors to deliver disciplined execution



Kosmos Exploration Performance

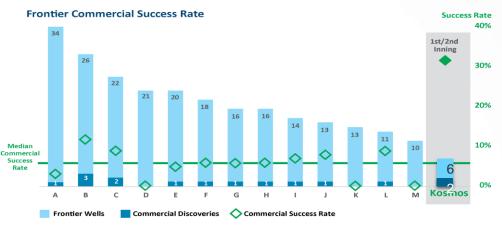


Kosmos has proven to be one of the leading explorers along the Atlantic Margins over the last decade, and the most successful in north west Africa, in terms of discovery rate, volume of discovered resources and finding costs - Kosmos has been involved in opening two of the three new Cretaceous basins unlocked along the south Atlantic margins outside of Brazil since the companies' inception, including potentially the largest in offshore Mauritania / Senegal



10 years, 25 wells

Overall success rate 1 in 2 (12 discoveries) with frontier / emerging basin / play – opening rate of 1 in 3 4 fields in production / 1 in development planning Gross / net discovered reserves c.8 / 1.5 BBOE Spend c. \$1.4 billion Discovery cost <\$1 / BBL



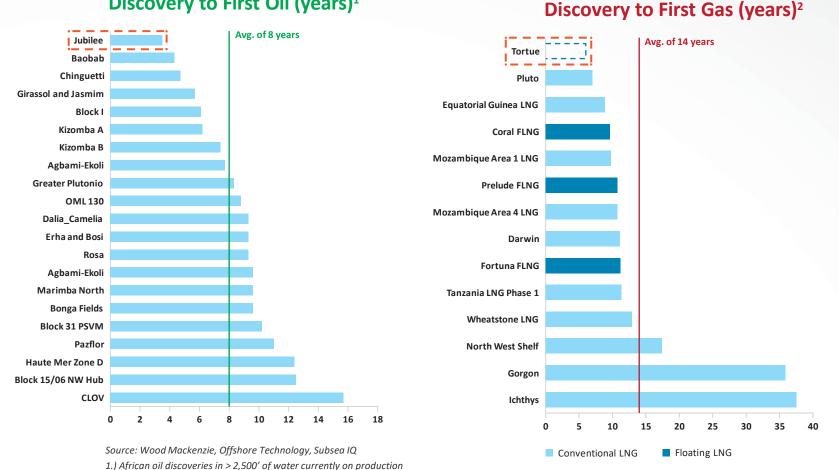
Source: REP Note: Data includes frontier wells drilled 2009 – August 7, 2015

Peer group includes Africa Oil, Anadarko, Cairn, ENI, Marathon, OMV, Petrobras, Petronas, Repsol, Shell, Statoil, Total, and Tullow

Key Success Driver #5 Value Delivery



Our goal is to accelerate development of our discoveries to provide dynamic reservoir / well information and deliver early cash flow, to respectively, optimize and fund full – field development; as well as commercially validify and value the overall discovered resource base



Discovery to First Oil (years)¹

2.) African and Australian LNG projects supplied by offshore gas fields, first gas date for non-operational projects based on Wood Mackenzie estimates

Key Reasons for Exploration Failure

The industry's overall poor exploration performance offshore north west Africa, particularly post – the Jubilee discovery, has destroyed significant shareholder value over the last decade, leading to exit from the sector of some companies, a corporate or shareholder / investor loss of the exploration license to operate for several others leading to a strategic change, or stressed balance sheets due to significant exploration write – offs limiting optionality / flexibility for others, corporate future threatened, and reputations damaged or lost

Strategy

- No proactive, focused, long term, knowledge / learning based, structured exploration plan with clear, commercially – driven business goals
- Reactive, ad hoc exploration, driven by (high) cash flow / market pressures / others' success, in strong commodity price cycle and competitive times, with high access / execution costs / commitments and punitive fiscal terms

Execution

- Lack of risk management, including balance between strategy / portfolio, organization and balance sheet size
- Poor technical discipline, precision and exploration capability / standards e.g. misuse and abuse of AVO
- Erosion of value through project management under performance, including cost overruns and delays

Opportunity – driven

Follower approach – pursuit of analog / "look – alike" plays e.g. post – Jubilee frenzy



Either "shot – gun" or "drive – by" exploration

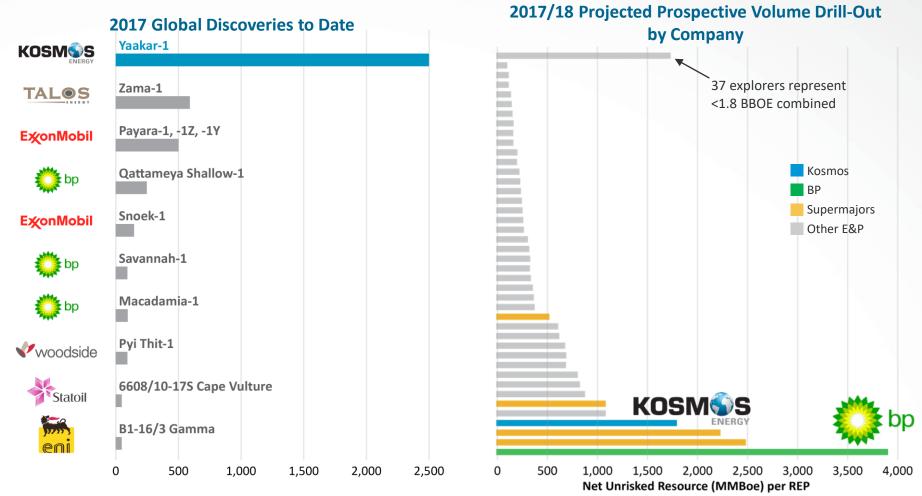
Focus on technical "success" rather than commerciality

"Gold – plated", bespoke developments

NW Africa Exploration and Kosmos



NW Africa, specifically the MSGBC Basin, and in particular Mauritania / Senegal, is home to the world's largest hydrocarbon discovery this year to date, and will host the most significant exploration drill – out through next year; with Kosmos (and partner BP) playing a key role in this



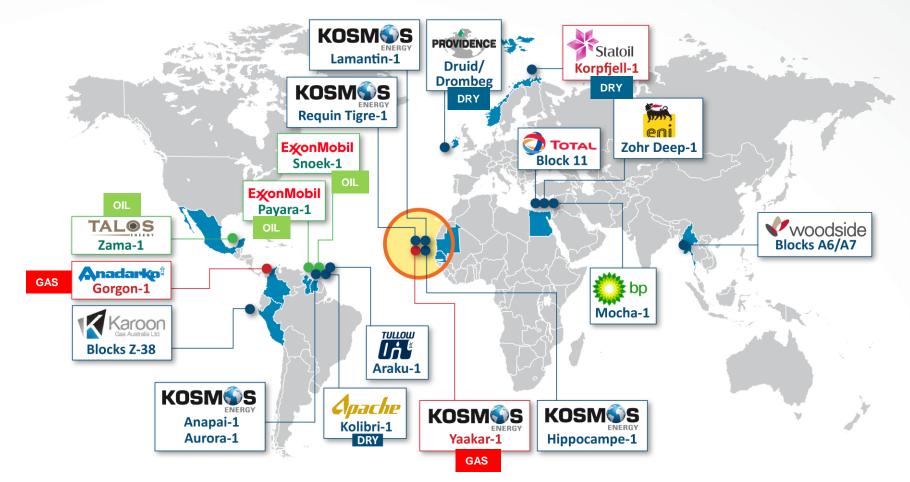
Source: Richmond Energy Partners (REP)

Note: Assumes the following gross unrisked resource estimates: Yakaar–833 MMBoe; Requin–833 MMBoe; Lamartin–833 MMBoe; Requin Tigre—2,500 MMBoe; Anapai–300 MMBoe; and Aurora—300 MMBoe

NW Africa Exploration Global Context



NW Africa, specifically the MSGBC Basin and Mauritania / Senegal in particular, is currently together with Guyana / Suriname, one of the two "Exploration Hot – Spots" along the Atlantic Margins, and one of the most active exploration areas globally over the next 18 – 24 months

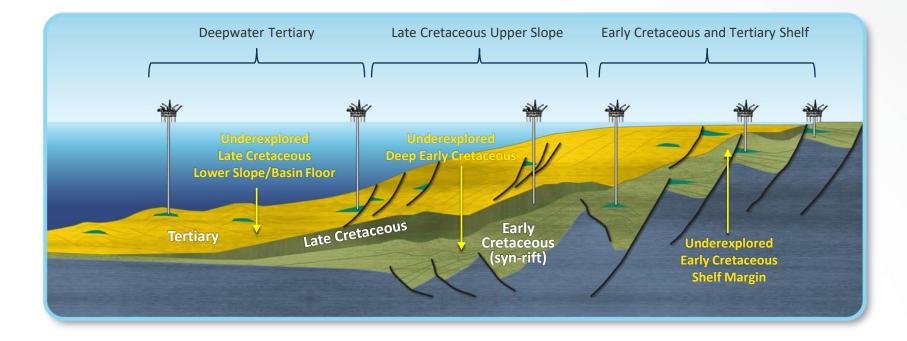


Wildcats to Watch in 2017

NW Africa Exploration Future



Going forward, potential themes include un – tested or under – explored Late Cretaceous deep / ultra – deep water Lower Slope / Basin Floor fans; Deep Early Cretaceous Slope systems; and Early Cretaceous Shelf Margin plays offer significant future exploration potential in the Deepwater e.g. the Atlantic Margins of West Africa



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Thank you!

